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My recent papers are available at http://papers.ssrn.com/sol3/cf_dev/AbsByAuth.cfm?per_id=249171

OTHER PROFESSIONAL EXPERIENCE

Columbia University, School of International and Public Affairs, MPA Program: Associate Professor, 1980-85.
UCLA, Anderson Graduate School of Management, Visiting Associate Professor, 1981.
Economic Council of Canada: Senior Research Economist, 1978-79.
University of British Columbia, Policy Division: Assistant/Associate Professor, 1976-78.
California Postsecondary Education Commission: Associate Deputy Director, 1975-76.
Department of Finance, State of California: Assistant to Senior Analyst, December 1971-April 1975
UC, Davis, Institute for Governmental Studies, Adjunct Assistant Professor, Fall 1973-Spring 1975.

EDUCATION

PhD Claremont Graduate University, Center for Politics and Economics, Claremont, California 1972
BA Pomona College, Economics and History, Claremont, California 1964

PUBLICATIONS

Digital State at the Leading Edge. Toronto: University of Toronto Press, 2007. With lead authors Sandford Borins and Kenneth Kernaghan, and Nick Bontis, David Brown, and Perri 6.

From Bureaucracy to Hyperarchy: Netcentric and Quick Learning Organizations. Charlotte NC: Information Age Publishing, 2007. With L.R. Jones, Naval Postgraduate School.

Public Management: Institutional Renewal for the 21st Century. New York: JAI/Elsevier Scientific, 1999. With L.R. Jones.

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- A Better Budget Rule, *Journal of Policy Analysis and Management*. Vol. 28, No. 3 (Summer 2009) 463-478. With Michael Dothan, Willamette University.
- Optimal Budget Rules: A Proof, Given a Random Walk with Drift. *Public Finance and Management*. Vol. 9, No. 3 (2009) 439-469). With Michael Dothan.
- All Aboard? Evidence-Based Management and the Future of Management Scholarship. *International Public Management Journal*. Volume 12, Issue 3 (July 2009) 289-309. With Michael Barzelay, LSE.
- Las Tres Caras de Gestión Pública, *Gestión y Política Pública*. 17/2 (summer 2008) 487-510. Reprinted online in English as The Three Faces of Public Management, *International Public Management Review*, 9/1 (2008) 1-17.
- Betting on the Future with a Cloudy Crystal Ball? *Public Administration Review*, 67/5 (Sep-Oct 2007) 825-836. With Bruce Gates, Willamette University.
- Appraising Commitments and Guarantees with Option Prices, *Public Budgeting & Finance*, Vol. 27, Issue 4 (Winter 2007) 99-112. With Søren Hansen, University of Southern Denmark, and Michael Dothan.
- Cultural Evolution of Organizations: Reaping the Benefits of IT and Modern Technology. *Research in Public Policy Analysis and Management*, Volume 16 (2007), 203-229. With L.R. Jones. Revised version: Reaping the Advantages of Information and Modern Technology: Moving From Bureaucracy to Hyperarchy and Netcentricity, online, [International Public Management Review](#), 9/1 (2008) 148-193.
- Responsibility Budgeting in the Air Force Materiel Command. *Public Administration Review*, 66/1 (Jan-Feb 2006) 127-138. With Michael Barzelay, London School of Economics.
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- Why a New Public Management, Why Now? *Review of Public Personnel Administration*, 23/4 (December 2003) 328-343. With Hugh Miller, Florida State University.
- Effects of Key State Policies on Private Colleges and Universities: Sustaining Private-sector Capacity in the Face of the Higher Education Access Challenge, *Economics of Education Review*, 20/6 (December 2001) 517-531. With W.B. Zumeta.
- The Management Reform Agenda. *International Public Management Journal*, 4/2 (Fall 2001) 151-172. With James R. Thompson, University of Illinois, Chicago Circle.
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- Equity and Efficiency in California's Support of Postsecondary Education: 1967-1977, *Journal of Financial Aid*. 7/3 (Summer 1979) 29-38. With L.R. Jones.
- The Cost and Value of Budget Forecasts, *Research in Higher Education*. 10/1 (March 1979) 83-93.

Review Essays in by Refereed Journals

- How to Privatize Public Enterprises, *Public Administration Review*, 70/6 (2010) 964-967.
- Finding Institutional Purpose, *Journal of Public Administration Research and Theory*, 20/3 (2010) 723-733.
- Frontiers in the Scientific Study of Bureaucracy, in *International Public Management Journal*, 8/3 (2005) 439-445.
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- Rethinking Substantive Due Process, *Willamette Law Review*. 75/1 (Fall 1988) 117-129.
- Federal Regulation, *Public Productivity Review*. 8/3 (Fall 1984) 275-83.

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Manuscripts under Review by Refereed Journals

The Bid-Protest Mechanism: Effectiveness and Fairness in Defense Acquisitions? *International Public Management Journal*. (under revision). With S.M. Maser and Vladimir Subbotin.

Unwinding Spirals of Conflict in Source Selections. *Journal of Public Procurement* (under second review). With Steve Maser.

Budgets? We Don't Need No Stinkin Budgets, *Public Administration Review*. With Ken Smith.

Making Public Management a Design Science, *Administration & Society* (under revision). With Michael Barzelay.

Notes in Refereed Journals

Back to the Future: Making Public Administration a Design Science, *Public Administration Review*. 70/Special Issue (December 2010). With Michael Barzelay.

The Fox and the Henhouse: [On the Wisdom of GAO Audits of the Federal Reserve](#). *The Economists' Voice*. 7/4 (2010) 1-6. With Steve Maser.

Let's Try to Measure our Influence on Practice, *Public Money and Management*. 29/4 (July 2009): 203-8.

'Netcentric' Organization, *Public Administration Review*. 66/4 (2006) 619-623.

Fixed Assets Reporting and Reply, *Public Budgeting & Finance*. 18/1 (Spring 1998) 94-98; 124-127. With E.A. Littrell.

Two Cheers for Full Disclosure, *Municipal Finance Journal*. 12/4 (1991) 1-23. With E.A. Littrell.

Taking Full Advantage of Cash Pools, *Journal of Policy Analysis and Management*. 7/2 (1988) 353-56; and Cash Pools Defended, *Journal of Policy Analysis and Management*. 8/2 (1989) 325-329.

Using Per-Unit Subsidies to Help Balance Budgets, *Journal of Policy Analysis and Management*. 4/1 (1984) 72-77.

Looking Out for #1, *Canadian Public Policy*. 10/2 (1984) 239-44. With W.T. Stanbury.

The Problem of Higher Education Finance, *Policy Analysis*. 3/4 (1978) 78-82. With Gary Fiske.

Other Articles

Assessing Corporate Social Initiatives: a Tough-Minded, but Sympathetic, Approach to Corporate Social Responsibility. *FSR (Financial Studies, Rotterdam) Forum*, 10/4 (June 2008) 20-26. With Elliot Maltz & Debra Ringold.

State Fiscal Management: What Practitioners Can Learn from Risk Management Theory, Chapter 21 *Handbook of Government Budget and Revenue Forecasting: Theory and Practice* (New York: Macmillan, 2008) 477-500. With Bruce Gates.

Betting on the Future with a Cloudy Crystal Ball: Revenue Forecasting, Financial Theory, and Budgets – An Expanded Treatment, *PAR online*, 67/5 (September-October 2007) 48-66. With Bruce Gates. *And Response to Commentators, PAR online*, 67/5 (September-October 2007) 88-93.

Forward. *Communicable Crises: Prevention, Management and Resolution in the Global Arena*, edited by D. Gibbons (Charlotte NC: Information Age Publishing, 2007) 1-9.

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Introduction and Ethical Reasoning, Epistemology, and Organizational Inquiry (with James Myers, Chemeketa Community College). In *Public Ethics and Governance*. London: Elsevier JAI, 2006: 1-8, 327-49.

Case Teaching and Intellectual Performances in Public Management. In *Thinking Like A Policy Analyst*, edited by Iris Geva-May (New York & London: Palgrave-Macmillan, 2005): 83-108. With Michael Barzelay.

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Dialogue on the Definition and Evolution of the Field of Public Management, *International Public Management Review*. 4/2 (2003) 1-19. With Steve Kelman, Harvard University, L.R. Jones, and Kuno Schedler, University of St. Gallen.

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FRED THOMPSON

PROFESSIONAL SERVICE

Relevant University and AGSM: Faculty representative, Board of Trustees & Atkinson Committee, 1992-5; IRB, 1996-2005, 2008-10; Search committee chair - Paulus Chair (Director of Public Policy Center); University re-accreditation team and chair, finance committee, 1999-2000; Excellence Commission, 2005-6; Atkinson Executive Committee, 2005-7; Atkinson Personnel and Budget Committee, 1986-95 (chair every third year), 2005-7; and 2010-2012 Atkinson Dean Search committee faculty representative, 1990, 1998, 2003, 2007; Search committee chair - Atkinson Chair (finance), 1996; Jackson Chair (international management), 1992 & 2003; marketing, finance, accounting, and IT; Atkinson accreditation team 1994, chair re-accreditation team 2002, 2008; NASPAA, Principal Representative, 1990-94, 2002-3, 2009-10.

Organizations: APPAM; ASPA, Waldo Award Committee, 1994 & 1995, Chairman 1995; *Association for Budgeting and Financial Management*, President, 1998, Executive Council, 1991-7, Wildavsky Award Committee, 1993 & 2006, Chair, 1995, 1996, & 2001; Howard Award Chair, 2000; Curro Best Student Paper Award Committee, 1992-7; NASPAA, Site Visit Team Chair, 2003 & 2005, member 1997, 2002, 2007, chair, dissertation award committee, 2006, chair, NASPAA/ASPA Distinguished Research Award committee 2010; *Section on Public Administration Research and Theory*, Executive Committee, 1996-1999; Academic Advisory Board – *Cascade Policy Institute*; Board of Directors, *Oregon Public Affairs Network*, 1998-2002, *Financial Publications, Inc.*, Burkhead Award Committee, 1995. Program Committees: ABFM, ASPA, APPAM, IPMN, multiple occasions.

Editorial Boards: *Advances in International Comparative Management*: 1994-6; *International Journal of Organization Theory and Behavior*: 1997-2006; *International Journal of Public Administration*: 2001-present, *Journal of Comparative Policy Analysis*: 1997-present; *Journal of Public Administration Research and Theory*: 1996-2006; *Journal of Public Procurement*, 2007-present; *Municipal Finance Journal*: 1990-present; *PA Times*: 1995-8; *Policy & Society (Singapore)*: 2007-9; *Policy Studies Journal*: 1989-92; *Public Administration Quarterly*, 2000-present; *Public Administration Review*: 1993-7, 2000-3; *Public Administration and Management*: 1996-present; *Public Budgeting & Finance*: 1995-present; *Public Finance and Management*: 2007-present; *Public Money and Management (UK)*: 2007-present; *Western Political Quarterly*: 1991-2/*Political Research Quarterly*: 1993; Contributing Editor: *Policy Sciences*: 1996-2002; Editor *International Public Management Journal*: 1996-2004, Founding editor, 2005-present; Associate editor *Journal of Comparative Policy Analysis*: 2006-present.

Occasional Referee: *American Journal of Political Science*, *American Political Science Review*, *American Journal of Public Administration*, *Armed Forces and Society*, *British Journal of Management*, *California Management Review*, *Canadian Journal of Political Science*, *Canadian Public Administration*, *Canadian Public Policy*, *Economics & Politics*, *Journal of Management History*, *Journal of Policy Analysis and Management*, *Management Science*, *Perspectives on Politics*, *Philosophy of Management*, *Policy Analysis*, *Political Science Quarterly*, *Public Choice*, *Public Management Review*, *Science*, *Sloan Management Review*, *State & Local Government Review*; Brookings Institution, Cambridge University Press, Chicago University Press, Columbia University Press, CQ Press, Duke University Press, Georgetown University Press, Jossey-Bass Publishers, HarperCollins College Publishers, Stanford University Press; Smith-Richardson Foundation; National Academy of Sciences, Pew Trust.

Public Service: Oregon Law Commission Work Group on Reforming Public Borrowing, 2004-present; Oregon Mayors' Association Advisory Committee, 2000-1; Oregon Public Charter School Task Force, 1998-9; Oregon Government Standards and Practices Commission, 1995-9; Council of Economic Advisors, 1987-90 (Oregon); Governor's Task Force on School Finance Reform (Oregon) 1988-9; Advisory Board, California Legislative Committee on Consumer and Corporate Affairs, 1979-81; Task Force on State Budgeting, National Center for Higher Education Management Systems, 1975.

Consulting: *Canada* - House of Commons, Committee on Regulatory Reform, Consulting and Audit, Canada. *New York* - Attorney General's Office of Consumer Affairs; *Oregon* - Public Utility Commission, Department of Vocational Rehabilitation, Oregon Progress Board, Treasury Department, Task Force on Revenue Restructuring; *U.S.* - Office of Performance Improvements and Management Reengineering, UNSECDEF (COMPTROLLER), Air Force Materiel Command, Air Staff – Office of Plans and Programs, Defense Secretary's Commission on Base Closure and Realignment, Arthur Andersen Office of Government Services, NHTSA, National Institute of Drug Abuse, NIOSH.

ACADEMIC HONORS & AWARDS

Atkinson Graduate School of Management Award for Outstanding Scholarship, 2007

Willamette University United Methodist Award for Exemplary Teaching and Service, 2007

Aaron B. Wildavsky Award for Outstanding Lifetime Scholarly Achievement in the field of public budgeting and financial management of the Association for Budgeting and Financial Management, 2005.

Distinguished Research Award of the National Association of Schools of Public Affairs and Administration and the American Society for Public Administration, 2000

FRED THOMPSON

Willamette University President's Award for Excellence in Scholarship, 2000
Fellow, SFU-UBC Centre for the Study of Government and Business. 1999-2009.

ANBAR Citation of Excellence. 1997. With E.A. Littrell

Willamette University Trustees' Award for Excellence in Teaching, 1995
Outstanding Author Award, American Society of Military Controllers, 1994. With L.R. Jones
PAR's William E. Mosher and Frederick C. Mosher Award, Best article by an Academic, 1994
Outstanding Paper Award, Public Management Section, Academy of Management Meeting, 1982.

INTERNATIONAL ACTIVITIES

Visiting Professor, Managerial Economics and Strategy, London School of Economics, 2007-8
Distinguished International Guest 30th Anniversary Celebration, Center for Economic Research and Training
(CIDE), Mexico City, October 2006

United Nations Development Program, Blue Ribbon Commission on Macedonia, 2006

Visiting Fellow, Centre for Analysis of Risk and Regulation, London School of Economics, 2002

NAPA Professor, Georgian Institute of Public Affairs, Tbilisi, Georgia, Summer 2001

Senior Scholar, National School of Public Administration, Brasilia, Brazil, March 2001, Higher School of Economics,
Moscow, Russia, September 2000

Visiting Professor, Graduate School of Economics, Aomori Public College, Japan, Summers 1993 & 2000

Distinguished Guest, New Zealand Institute of Chartered Accountants, February 1999 (with L.R. Jones)

Clara Ihrig Linhardt Traveling Fellowship, Mexico and Central America, 1970-71